

RESTRUCTURING & SEVEN-YEAR PLAN

S.C. Commission on Prosecution Coordination

Date of Submission: March 31, 2015

Please provide the following for this year's Restructuring and Seven-Year Plan Report.

	Name	Date of Hire	Email
Agency Director	David M. Ross	January 2011	dross@cpc.sc.gov
Previous Agency Director	William Bilton	1991	N/A

	Name	Phone	Email
Primary Contact:	David M. Ross	803-343-0765	dross@cpc.sc.gov
Secondary Contact:	Tina Thompson	803-343-0765	tinathompson@cpc.sc.gov

Is the agency vested with revenue bonding authority? (re: Section 2-2-60(E))	No
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I have reviewed and approved the enclosed 2015 Restructuring and Seven-Year Plan Report, which are complete and accurate to the extent of my knowledge.

Current Agency
Director
(Sign/Date):

(Type/Print Name):

David M. Ross

3/31/15

If applicable,
Board/Commission
Chair
(Sign/Date):

(Type/Print Name):

Isaac McDuffie Stone, III

3/31/15

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Historical Perspective Chart

INSTRUCTIONS: Please provide information about any restructuring or major changes in the agency's purpose or mission **during the last ten years**. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Agency Submitting Report	Year	Description of Restructuring that Occurred	Description of Major Change in Agency's Purpose or Mission
S.C. Commission on Prosecution Coordination	2010	The Deputy Director position was eliminated. Due to budget cuts, the Child Sex Abuse Prosecutor position was eliminated.	The primary mission of the agency remains the same but it no longer provides specialty prosecution in the area of child sex abuse.

Purpose/Mission/Vision Chart

INSTRUCTIONS: Provide information about the date the agency, in its current form, was initially created and the present purpose, mission and vision of the agency, with the date each were established in paranthesis. The Legal Standards Cross Reference column should link the purpose, mission and vision to the statutes, regulations and provisos listed in the Legal Standards Chart, which they satisfy.

Agency Submitting Report	Date Agency created	Purpose	Mission	Vision	Legal Standards Cross References
S.C. Commission on Prosecution Coordination	1990	The primary purpose of the South Carolina Commission on Prosecution Coordination, is to coordinate all activities involving the prosecution of criminal cases in this State. Under S.C. Code Section 1-7-940 (A), the commission has the following duties: "(1) coordinate all administrative functions of the offices of the solicitors and any affiliate services operating in conjunction with the solicitors' offices; (2) submit the budgets of the solicitors and their affiliate services to the General Assembly; (3) encourage and develop legal education programs and training programs for solicitors and their affiliate services, organize and provide seminars to help increase the effectiveness and efficiency of the prosecution of criminal cases in this State, and act as a clearinghouse and distribution source for publications involving solicitors and their affiliate services and provide legal updates on matters of law affecting the prosecution of cases in this State; (4) provide blank indictments for the circuit solicitors."	The mission of the South Carolina Commission on Prosecution Coordination is to improve South Carolina's Criminal Justice System by enhancing the effectiveness and professionalism of South Carolina's Solicitors and their staff through activities such as coordination of prosecution services, education, information, association, and interaction; and to achieve objectives which will benefit and improve the Office of Solicitor.	To enhance the ability of South Carolina's state prosecutors to seek justice.	Purpose: 1-27 Mission: 1-27 Vision: 1-27

I. Executive Summary

C. Key Performance Measure Results

- Prepared and conducted 19 trainings to 1,218 persons, totaling 144.15 hours of training during FY 13/14.
- Served as direct resource for all prosecutors on all aspects of criminal prosecution and appeals.
- Published and updated prosecutorial resource and education materials for dissemination to prosecutors.
- Provided administrative support to the 16 elected Solicitors and their administrative assistants.
- Allowed open communication between the 16 elected Solicitors directly to the agency director.
- Implemented central agency data collection and storage for agency-wide use by staff.
- Submitted budget requests for agency, including request for funding for crime-specific prosecutors (Violent Crimes, CDV, DUI) as well as additional funding for additional prosecutors statewide to alleviate the average caseload carried by individual prosecutors. For FY13/14, the average caseload per prosecutor was 375 cases. Of the 46 counties statewide, 26 have caseloads exceeding 400 cases per prosecutor. The Commission has requested additional funding to reduce the caseload for each prosecutor to 280 cases to bring them closer to the goal of 200 cases (determined by review of national standards and averages recommended by the U.S. Department of Justice). This will provide better performance by prosecutors, the efficient resolution of caseloads, and protect the rights of victims.
- Distributed collected and allocated funds to the 16 circuit solicitor's offices for use in the prosecution of criminal cases.
- In FY13/14, 113,771 cases were added to General Sessions Court; the 16 circuits disposed of 115,763 cases.

Similar Information Requested Chart

INSTRUCTIONS: Please provide details about other reports which investigate the information requested in the Restructuring Report. This information is sought in an effort to avoid duplication in the future. In the columns below, please list the question number in this report, name of the other report in which the same or similar information is requested, section of the other report in which the information is requested, name of the entity that requests the other report and frequency the other report is required.

NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Agency Submitting Report	Restructuring Report Question #	Name of Other Report	Section of Other Report	Entity Requesting Report	Freq. Other Report is Required
S.C. Commission on Prosecution Coordination	Mission	FY13/14 Accountability Report	Submission Form	Executive Budget Office	Annually
S.C. Commission on Prosecution Coordination	Major Program Areas	FY13/14 Accountability Report	Programs	Executive Budget Office	Annually

Key Deliverables Chart

INSTRUCTIONS: Provide information about the agency's key deliverables (i.e. products or services); primary methods by which these are delivered; and, as applicable, actions that may reduce the general public and/or other agencies initial or repetitive need for the deliverable. List each deliverable on a separate line. If there are multiple ways in which the deliverable is provided, list the deliverable multiple times with each delivery method on a separate line. In the "Three Greatest" column, indicate and rank the three most significant deliverables the agency brings to the people of South Carolina with #1 being the most significant. For the deliverables which are not one of three most significant, do not put anything in this column. The Major Program Areas Cross References Column should link the deliverable to the major program area. In the Major Program Areas Chart, within which that product or service is provided. NOTE: Responses are not limited to the number of rows below that have borders around them; please list all that are applicable.

Agency Submitting Report	Item #	Deliverable (i.e. product or service)	Three Most Significant (#1, #2, #3)	Primary Method of Delivery	What can be done to reduce the general public and/or other agencies initial need for this deliverable? (i.e. preventive measures before the citizen or agency needs to come to the agency)	What can be done to reduce the general public and/or other agencies need to return for this deliverable? (i.e. preventive measures to ensure they do not need to come back to the agency for this service or product after already receiving it once)	If deliverable is identified as one of the three most significant, what would allow the agency to focus on it more?	Major Program Areas Cross Reference
S.C. Commission on Prosecution Coordination	1	Prosecution of Criminal Cases	1	Prosecution of cases made by law enforcement	Reduction in Crime	Reduction in Crime	Funding of Additional Prosecutors	II
	2	Training Technical and Administrative	2	In-person training of prosecutors, staff and law enforcement	N/A	N/A	Funding of Additional Staff in the Central Office	II and Administration
	3	Assistance to the Offices of Solicitor	3	In-person, email, phone, documents and publications	N/A	N/A	Funding of Additional Staff in the Central Office	II and Administration

Key Customers Chart

INSTRUCTIONS: Provide information about the key customer segments identified by the agency and each segment's key requirements/expectations. A customer is defined as an actual or potential user of the agency's deliverables. Please be as specific as possible in describing the separate customer segments (i.e. do not simply put "public.") The Deliverables Cross References column should link customer groups to the deliverable listed in the Key Deliverables Chart, which they utilize. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Agency Submitting Report	Item #	Customer Segments	Requirements/Expectations	Deliverables Cross References
S.C. Commission on Prosecution Coordination	1	Victims of crime and the citizens of South Carolina	Effective and timely prosecution of criminal cases	1
	2	Offices of Solicitor and their staff	Quality support services	2 and 3

Key Stakeholder Chart

INSTRUCTIONS: Provide information about the agency's key stakeholder groups and their key requirements and expectations. A stakeholder is defined as a person, group or organization that has interest or concern in an agency. Stakeholders can affect or be affected by the agency's actions, objectives and policies. Please be as specific as possible in describing the separate stakeholder groups (i.e. please do not simply put "the public.") The Deliverables Cross References column should link stakeholder groups to the deliverable, listed in the Key Deliverables Chart, for which they group has the most interest or concern. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

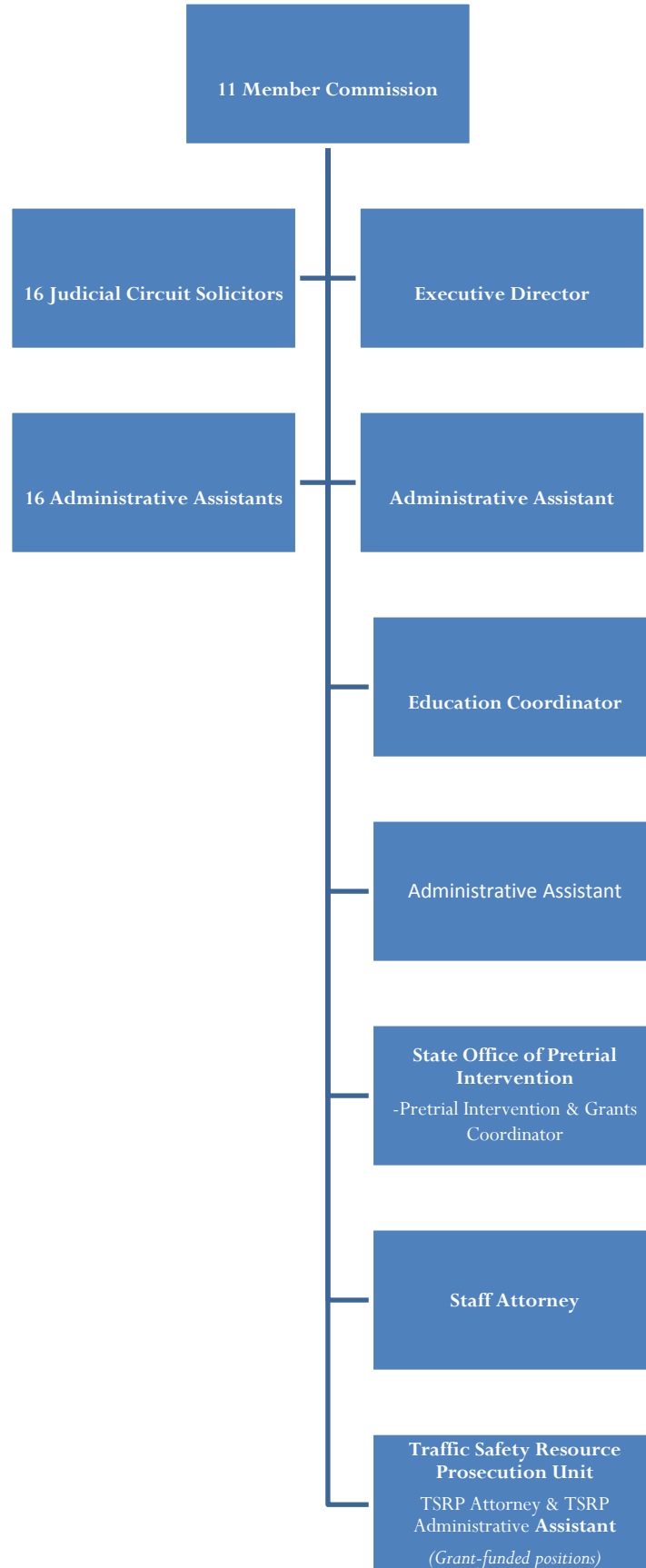
Agency Submitting Report	Item #	Stakeholder Group	Requirements/Expecations	Deliverables Cross References
S.C. Commission on Prosecution Coordination	1	Victims of crime and the citizens of South Carolina	Effective and timely prosecution of criminal cases	1
	2			
	3			
	4			
	5			
	6			

Key Partner Agencies Chart

INSTRUCTIONS: List the names of the other state agencies which have the biggest impact on the agency's mission success (list a minimum of three); partnership arrangements established and performance measures routinely reviewed with the other entity. The Major Program Areas Cross References Column should link the Partner Agency to the major program area, in the Major Program Areas Chart, on which it has the biggest impact. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable and a minimum of three.

Agency Submitting Report	Agency w/ Impact on Mission Success	Partnership Arrangement Established	Performance Measures Routinely Reviewed Together	Major Program Areas Cross Reference
S.C. Commission on Prosecution Coordination	S.C. Judicial Department	The S.C. Judicial Department determines how many Circuit Court Judges are assigned to hold court and how often they are assigned. Solicitors work with the Judicial Department on how many weeks of court are needed for each county. The Judicial Department collects statistics on the number of cases that are filed and disposed of and reports those statistics to the Solicitors	N/A	II
	Attorney General's Office	Solicitors work with the Attorney General's Office on a variety of matters: appeals, post-conviction relief, legislative initiatives, and training.	N/A	II
	SLED	Solicitors work with the State Law Enforcement Division on a daily basis (SLED conducts forensic analysis on numerous cases, it brings charges against individuals, and provides assistance to local law enforcement who also bring charges against individuals).	N/A	II
	Department of Public Safety	Solicitors prosecute cases made by the S.C. Highway Patrol and the S.C. Transport Police. The Traffic Safety Resource Prosecutor works closely with the Department of Public Safety on a range of issues.	N/A	II
	S.C. Commission on Indigent Defense	Solicitors work with Public Defenders on a daily basis in order to move cases through the court system.	N/A	II

South Carolina Commission on Prosecution Coordination Organizational Chart



(March 2015)

Overseeing Body - General Chart

INSTRUCTIONS: Provide information about the body that oversees the agency and to whom the agency head reports including what the overseeing body is (i.e. board, commission, etc.); total number of individuals on the body; whether the individuals are elected or appointed; who elects or appoints the individuals; the length of term for each individual; whether there are any limitations on the total number of terms an individual can serve; whether there are any limitations on the number of consecutive terms an individual can serve; and any other requirements or nuances about the body which the agency believes is relevant to understanding how the agency performs and its results.

Agency Submitting Report	Type of Body (i.e. Board, Commission, etc.)	# of Times per Year Body Meets	Total # of Individuals on the Body	Are Individuals Elected or Appointed?	Who Elects or Appoints?	Length of Term	Limitations on Total Number of Terms	Limitations on Consecutive Number of Terms	Challenges Imposed or that Agency staff and the Body have faced based on the structure of the overseeing body	Other Pertinent Information
S.C. Commission on Prosecution Coordination	Commission	Annually and on as needed basis	11	Appointed and statutorily designated	Governor	4 years and 2 years	none	none	none	none

Overseeing Body - Individual Members Chart

INSTRUCTIONS: Provide information about the individual members on the body that oversees the agency including their name, contact information, length of time on the body, profession and whether they are a Senator or House Member. The Major Program Areas Cross References Column should link the individual to the major program area, in the Major Program Areas Chart, in which the individual has a particular influence, if any, by way of serving on a subcommittee within the body, task force, etc. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Agency Submitting Report	Name of Individual on Body	Contact Information	Profession	Date First Started Serving on the Body	Last Date Served on the Body	Length of Time on the Body (in years)	Senator or House Member? (put Senate or House)	Major Program Areas Cross Reference
S.C. Commission on Prosecution Coordination	Issac McDuffie Stone, III	843-255-5880	Solicitor	2011	Current	4		II
	William W. Wilkins	864-467-8282	Solicitor	2011	Current	4		II
	Kevin S. Brackett	803-628-3020	Solicitor	2009	Current	6		II
	Scarlett A. Wilson	843-958-1900	Solicitor	2007	Current	8		II
	Strom Thurmond		Solicitor	2013	Current	2		II
	Stephane R. Joseph	864-260-4279	Victim Advocate	2011	Current	4		II
	Mary C. Powell	843-915-5365	Pre-Trial Intervention	2007	Current	8		II
	Mark A. Keel		Chief of SLED	2008	Current	7		II
			Director of Department of Public Safety		Current	4		II
	Leroy Smith	803-896-7979	Attorney	2011	Current	1	House member	II
	Thomas E. Pope	803-734-2701	Textiles, Alice Mfg. Co.	2014	Current			
	Larry A. Martin	803-212-6610		2012	Current	3	Senate member	II

INSTRUCTIONS: Provide information about the agency's Major Program Areas as those are defined in the Appropriations Act. When completing columns B - K, the agency can copy and paste the information the agency submitted in the Program Template of the FY 2013-14 Accountability Report, just make sure of the following:

a) List only the programs that comprise at least 80% of the total budget and include the % of total budget. The remainder of the programs should be listed ONLY in the box labeled **Remainder of Program**s with those program expenditures detailed in the box labeled **Remainder of Expenditures**. If the agency has trouble understanding what is requested, refer to the 2012-13 Accountability Report, Section II, number 11.

b) The **Associated Objective(s)** column in the Program Template of the FY 2-13-14 Accountability report has been changed to **Key Performance Measures Cross References**. The **Key Performance Measures Cross References** column should link major programs to charts/graphs in the **Key Performance Measurement Processes Section** (ex. Chart 5.2-1 or Graph 5.2-2). If the agency has trouble understanding what is requested, refer to the 2012-13 Accountability Report, Section II, number 11; and

c) An additional column, titled **Legal Standards Cross References**, has been added at the end. The **Legal Standards Cross Reference** column should link major programs to the statutes, regulations and provisos listed in the **Laws Section** of this report, which they satisfy.

Included below is an example, with a partial list of past Major Program Areas from the Department of Transportation. The example does not include information in the columns under expenditures, key performance measures cross reference, legal standards cross references or remainder of expenditures, however the agency must complete these columns when submitting this chart in final form. Please delete the example information before submitting this chart in final form. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Note:

-Key Performance Measures Cross References Column links major programs to the charts/graphs in the Key Performance Measurement Processes Section of the Restructuring Report.

-Legal Standards Cross References Column links major programs to the statutes, regulations and provisos they satisfy which are listed in the Laws Section of the Restructuring Report.

Agency Submitting	Program/Title	Purpose	FY 2012-13 Expenditures				FY 2013-14 Expenditures				Key Performance	Legal Standards
			General	Other	Federal	TOTAL	General	Other	Federal	TOTAL		
SC Commission on Prosecution Coordination	II: Offices of Circuit Solicitors	Funding to meet the statutory and constitutional requirements to prosecute criminal cases in South Carolina	49% 9,699,511	38% 7,407,696		87% 17,107,207	58% 12,261,151	31% 6,676,343		89% 18,937,494	Goal 2 (FY13-14 Accountability Report)	Items 1-27

Remainder of Programs: List any programs not included above and show the remainder of expenditures by source of funds.		Goal 1 (FY13-14 Accountability Report)	Items 1-27
1001000	Administrative functions		
5055000	Federal grants		

Remainder of Expenditures:	10% 1,889,135		0.03% 629,635	13% 2,518,770	10% 2,094,694	0.01% 238,386	11% 2,333,080
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II. Organizational Profile

9. Emerging Issues the agency anticipates may have an impact on its operation in the upcoming five years.
- Increasing complexity of legal issues involved in the investigation, prosecution, and trial of criminal cases.
 - Increased need for evidence collection, testing, and use in criminal prosecutions.
 - Excessive caseloads for prosecutors (please see Caseload Equalization Funding Request included in Part VI.

INSTRUCTIONS: List all state and federal statutes, regulations and provisos that apply to the agency (flaws) and a summary of the statutory requirement and/or authority granted in the particular Law listed. Included below is an example; with a partial list of Laws which apply to the Department of Juvenile Justice and Department of Transportation. The agency will see that a statute should be listed again on a separate line for each year there was an amendment to it. Please delete the example information before submitting this chart in final form. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Agency Submitting Report	Item #	Statute/Regulation/Provisos	State or Federal	Summary of Statutory Requirement and/or Authority Granted
SC Commission on Prosecution Coordination	1	1-7-910-1-7-1000	State	SCCPC Enabling Statue
SC Commission on Prosecution Coordination	2	17-22-10 - 17-22-170	State	Pretrial Intervention Program
SC Commission on Prosecution Coordination	3	17-22-300 - 17-22-370	State	Traffic Education Program
SC Commission on Prosecution Coordination	4	17-22-500 - 17-22-560	State	Alcohol Education Program
SC Commission on Prosecution Coordination	5	17-22-710	State	Worthless Check Unit Program
SC Commission on Prosecution Coordination	6	17-22-910 - 17-22-950	State	Expungement Programs
SC Commission on Prosecution Coordination	7	17-22-1120	State	Diversion Program Data and Reporting
SC Commission on Prosecution Coordination	8	8-21-320	State	\$25 assessment for every motion made in the court of common pleas and family court Court Motions Fee

Agency Section: 60					
SC Commission on Prosecution Coordination	9	14-1-204 (B)(1)	State	\$50 filing fee paid for filing complaints or petitions Family & Circuit Court Filing Fee	
SC Commission on Prosecution Coordination	10	44-53-450(C)	State	\$350 fee - 100% distributed to solicitors per capita to be used only for drug courts Conditional Discharge Fee - General Sessions	
SC Commission on Prosecution Coordination	11	44-53-450(C)	State	\$150 fee - 100% distributed to solicitors per capita to be used only for drug courts Conditional Discharge Fee - Magistrates	
SC Commission on Prosecution Coordination	12	44-53-450(C)	State	\$150 fee -100% distributed to solicitors per capita to be used only for drug courts Conditional Discharge Fee - Municipal	
SC Commission on Prosecution Coordination	13	14-1-212	State	\$25 surcharge on all misdemeanor traffic offenses or non-traffic violations Conviction Surcharge - Law Enforcement Funding	
SC Commission on Prosecution Coordination	14	14-1-213	State	\$150 surcharge on all drug convictions - 100% distributed to solicitors per capita used only for drug courts Drug Conviction Surcharge - Drug Treatment Court Programs	
SC Commission on Prosecution Coordination	15	17-22-350(C)	State	\$140 application fee - after 9.17% is paid to county government the balance is paid to treasurer and 6.74% distributed to solicitors per capita Traffic Education Programs - Magistrate	
SC Commission on Prosecution Coordination	16	17-22-350(C)	State	\$140 application fee - after 9.17% is paid to county government the balance is paid to treasurer and 6.74% distributed to solicitors per capita Traffic Education Programs - Municipal	
SC Commission on Prosecution Coordination	17	2015 SC Appropriations Act Part 1B, Section 60	State	Budget and Proviso Authority	
SC Commission on Prosecution Coordination	18	Section 1-5-40	State	Secretary of State to monitor the Commission and its members	
SC Commission on Prosecution Coordination	19	8-11-260	State	Employees of SCCPC are exempt from Article 3, Chapter 11, Title 8 (personnel administration and grievance procedure)	
SC Commission on Prosecution Coordination	20	8-13-770	State	Members of the General Assembly allowed to serve on the SCCPC Commission	
SC Commission on Prosecution Coordination	21	16-1-130	State	Exempts diversion programs operated by SCCPC and Solicitors from statutory eligibility guidelines	

Agency Section: 60					
SC Commission on Prosecution Coordination	22	43-35-310	State	Provides for SCCPC membership on Adult Protection Coordinating Council	
SC Commission on Prosecution Coordination	23	22-3-546	State	Solicitors with 5 or more counties may establish program for first time CDV offenders, results of the program to be submitted to SCCPC	
SC Commission on Prosecution Coordination	24	16-3-1410	State	Provides for SCCPC membership on Victim Services Coordinating Council	
SC Commission on Prosecution Coordination	25	16-3-2050	State	Provides for SCCPC membership on Human Trafficking Task Force	
SC Commission on Prosecution Coordination	26	Acticle V Section 24	State	Provides for Judicial Circuit Solicitor and Term of Office	
SC Commission on Prosecution Coordination	27	1-7-310 - 1-7-407	State	General statutes relating to the election and duties of Solicitors	

Agency Reporting Requirements Chart

INSTRUCTIONS: List all reports, if any, the agency is required to submit to a legislative entity. Beside each include the following under the appropriate column: a) Name of the report; b) Legislative entity that requires the report; c) Law(s) that require the agency to provide the report; d) Stated legislative intent (from legislative entity, statute, regulation or other source) in providing the report; e) Frequency with which the report is required (i.e. annually, monthly, etc.); f) Approximate year the agency first started providing the report; g) Approximate cost to complete the report and any positive results from completing and submitting the report; and h) Method by which the agency receives, completes and submits the report (i.e. receive via emailed word document; log into or open program, enter data and click submit; etc.). Included below are examples of reports the agency may have to submit. The example does not include information in the columns under # of staff needed to complete the report; approx. total amount of time to complete the report and approx. total cost to complete the report, however the agency must complete these columns when submitting this chart in final form. Please delete the example figures before submitting this chart in final form. Responses are not limited to the number of rows below that have borders around them, please list all that are applicable. NOTE:

Agency Submitting Report	Item #	Report Name	Legislative Entity Requesting Report	Law Requiring Report	Stated Intent of Report	Year First Required to Complete Report	Reporting Freq.	# of Days in which to Complete Report	Month Report Template is Received by Agency	Month Agency is Required to Submit the Report	Cost to Complete Report				Positive Results of Reporting	Method in which Report Template is Sent to Agency (i.e. via email; receive fax; etc.)	Format in which Report Template is Sent to Agency	Method in which Agency Submits Completed Report (i.e. email; mail; click submit on web based form; etc.)	Format in which Agency Submits Completed Report (word, excel; web; Word and Excel)
											# of Staff Members Needed to Complete Report	Approx. Total Amount of time to Complete Report	Approx. total Cost to Agency to Complete (considering staff time, etc.)						
SC Commission on Prosecution Coordination	1	Restructuring Report	House Legislative Oversight Committee	1-30-10(G)(1)	Increased Efficiency	2015	Annually	30	March	March	4	60	\$2,500	TBD	Email and Hardcopy	Word and Excel	Email and Hardcopy	Word and Excel	
SC Commission on Prosecution Coordination		Restructuring Report and Cost Savings Plan	Senate Oversight Committee	1-30-10(G)(1)	Increased Efficiency	2015	Annually	90	November	January	2	5	250	TBD	Email and Hardcopy	Word	Email and Hardcopy	Word	
SC Commission on Prosecution Coordination	2	Accountability Report	Executive Budget Office				Annually	180	April	September	5	20	800	Assessment of what the agency is doing and what goals need to be set and accomplished	Email and Hardcopy	Word and Excel	Email and Hardcopy	Word	
SC Commission on Prosecution Coordination	3	Driving Under the Influence Prosecution Annual Report	General Assembly	60.1	To report prosecution statistics relating to DUI prosecution funding		Annually	60		August	1 plus prosecutors and staff in the 16 Solicitors' Offices	Information is collected year round. The number of hours is unknown but is substantial		Use of funding		Excel	Hardcopy	Excel	
SC Commission on Prosecution Coordination	4	Criminal Domestic Violence Prosecution Annual Report	General Assembly	60.7	To report prosecution statistics relating to CDV prosecution funding		Annually	60		August	1 plus prosecutors and staff in the 16 Solicitors' Offices	Information is collected year round. The number of hours is unknown but is substantial		Use of funding		Excel	Hardcopy	Excel	
SC Commission on Prosecution Coordination	5	Omnibus Report	General Assembly	17-22-11.20	To report statistics relating to Solicitors' Diversion Programs	2011	Annually	90		October	1 plus prosecutors and staff in the 16 Solicitors' Offices	Information is collected year round. The number of hours is unknown but is substantial		Numbers of individuals served by Diversion Programs		Excel	Hardcopy	Excel	
SC Commission on Prosecution Coordination	6	Victime/Witness Programs	General Assembly	60.8	To report use of funds		Annually	90		October	1 plus staff in the 16 Solicitors' Offices	40		Use of funding		Word	Hardcopy	Word	

INSTRUCTIONS: Identify the agency's internal audit system and policies during the past five fiscal years including the date the agency first started performing audits; individuals responsible for hiring the internal auditors; individuals to whom internal auditors report; the head internal auditor; general subject matters audited; the individual or body that makes decision of when internal audits are conducted; information considered when determining whether to conduct an internal audit; total number of audits performed in the last five fiscal years; # of months it took for shortest audit; # of months for longest audit; average number of months to complete an internal audit; and date of the most recent Peer Review of Self-Assessment by SC State Internal Auditors Association or other entity (if other entity, name of that entity).

Note: All audits are not the result of suspicious activity or alleged improper actions. Often times regular audits are required by statute regulation or an agency's standard operating procedure simply as a method of ensuring operations are staying on track.

Agency Submitting Report	Does agency have internal auditors? Y/N	Date Internal Audits Began	Individuals responsible for hiring internal auditors	Individuals to whom internal auditors report	Name and contact information for head Internal Auditor	General subject matters audited	Who makes decision of when an internal audit is conducted	Information considered when determining whether to conduct an internal audit	Do internal auditors conduct an agency wide risk assessment routinely? Y/N	Do internal auditors routinely evaluate the agency's performance measurement and improvement systems? Y/N	Total Number of Audits performed in last five fiscal years	# of months for shortest audit	# of months for longest audit	Avg. # of months needed to conduct audit	Date of most recent Peer Review of Self-Assessment by SCSIAA or other entity (if other entity, name of that entity)
SC Commission on Prosecution Coordination	N														

V. Key Performance Measurement Processes							
	RESULTS	PERFORMANCE GOAL(S)/BENCHMARK(S) OR CRITICAL ACTIVITIES			SENIOR LEADERS WHO REVIEW PERFORMANCE MEASURE AND HOW OFTEN MONITOR IT	TRENDS AGENCY HAS SEEN AND METHOD BY WHICH TRENDS ANALYZED	WHETHER AGENCY HAS REASONABLE CONTROL OVER THIS RESULT <i>(If not, provide the name(s) of the the other agency(ies) who, when combined with your agency, together have reasonable control over the result)</i>
		Three “Best in Country” State Agency/ Government Entities or Non-Government Entities in Similar Process and Why	If not use results from a “Best in Country” entity as performance goal/benchmark, why not and why choose goal/benchmark you did	Individual(s) not employed with agency whom agency considers to be an expert in same /similar process (with contact information)			
KEY AREA NO. 1: PROVIDE QUALITY SUPPORT SERVICES TO THE OFFICES OF SOLICITOR							
A.	RESULTS OF AGENCY’S KEY PERFORMANCE MEASUREMENTS						
1. MISSION EFFECTIVENESS	During FY 13/14, the SCCPC (1) conducted 19 trainings, with total attendance numbers of 1,218 persons, offering a total of 144.15 hours of training focused on the needs of prosecutors, prosecution paralegals, prosecution investigators, prosecution victim advocates, diversion program staff, and prosecution administrative staff; (2) served as a direct resource for the Solicitors’ Offices on all aspects of prosecution, trial, appeal, and research issues, and provided regular legislative and case law updates to all offices of the Solicitor through trainings, meetings, conferences, and email; (3) prepared and published resource and education	The Commission’s trainings offered, hours of training, and number of persons trained exceeds that of other States with a comparable number of circuit/county prosecutors. The Commission also has fewer employees than the other states compared.		National Association of Prosecution Coordinators Executive Director Thomas M. Robertson (517-402-8177)	The Commission is provided with an annual report of the work of the agency for the past year, and members have access to and interact on an as needed basis with the agency director and staff. The agency director has an “open door” policy and is aware of the work of the agency.	The Commission staff communicates with prosecution coordinators from other states; and monitors prosecution (and defense) trends and ethics issues that arise throughout the country for use in advising the Solicitors’ Offices, offering trainings and materials, suggesting or developing policies, and proposing changes to statutes and court rules.	The agency has reasonable control over the quality and quantity of its trainings, and the other technical and administrative support it provides to the Solicitors’ Offices.

		materials including <i>The South Carolina Prosecutor's Deskbook</i> and the <i>Prosecution Bootcamp Manual</i> (both of which are updated and released annually); and (4) provided administrative support (including human resources support) for two persons per judicial circuit (the elected Solicitors and an administrative assistant in each of the 16 judicial circuits) who are, for budget purposes, state employees of the Commission.				National Association of Prosecutors Executive Director Thomas M. Robertson (517-402-8177)	The Commission is provided with an annual report of the work of the agency for the past year, and members have access to and interact on an as needed basis with the agency director and staff. The agency director has an “open door” policy and is aware of the work of the agency and monitors the performance of its employees.	As are the staff of all state agencies, the Commission staff is being called upon to do more with the same or less resources. In order to conduct the agency's business, it continuously explores means by which it could be more efficient and productive.	The agency has reasonable control over the quality and quantity of its trainings, and the other technical and administrative support it provides to the Solicitors' Offices.	
2. MISSION EFFICIENCY		The Commission is amazingly efficient in providing quality support services to the Offices of Solicitor, especially considering that it provides these services with only seven employees and no specific budget for training. The agency is very fiscally conservative, and provides training by means that ensure high quality while also minimizing costs (techniques include having employees with expertise and/or having employees develop expertise to serve as speakers, authors, and/or resources; attempting to secure speakers who do not charge fees; attempting to locate and use free training space for programs; and disseminating most training materials electronically to eliminate or	The Commission's offered, hours of training, and number of persons trained exceeds that of other States with a comparable number of circuit/ county prosecutors. The Commission also has fewer employees than the other states compared.							

		reduce printing costs).			National Association of Prosecutors Executive Director Thomas Robertson (517-402-8177)	The Commission is provided with an annual report of the work of the agency for the past year, and members have access to and interact with members of the customer base. In addition, the agency director communicates with one or more of the 16 elected Solicitors on an almost daily basis and receives direct feedback from them (usually based on the Solicitors' experiences or that of members of their offices). All of this information is shared with agency staff for its consideration and use.	Trends observed are the need for additional trainings on more complex criminal issues and use of resources. Staff attempts to incorporate these new issues and concerns into trainings.	While the agency cannot require that its customers provide feedback, it regularly solicits feedback such for the purpose of determining its effectiveness and to improve both the services it provides and the provision of such.
3.	QUALITY (CUSTOMER SERVICE)	Feedback from the agency's customers (Solicitors and their staff) received both formally (through written evaluations of training programs) and informally (letters, emails, and oral communication) reveal that our customers find the services provided to be of high quality. When constructive criticism or negative feedback is received, it is discussed and used, as appropriate, to change and improve the services provided.	The Commission's trainings offered, hours of training, and number of persons trained exceeds that of other States with a comparable number of circuit/county prosecutors. The Commission also has fewer employees than the other states compared.					
4.	WORKFORCE ENGAGEMENT	The Commission Director works with staff, individually and as a group, so that the highest standards of integrity and professionalism are maintained. Open communication and encouraging employee input at all levels of the Commission ensures that employees are able to utilize their full potential in accomplishing the Commission's overall mission, strategy, and						

		agency goals. The Commission staff also works closely with its customer base, the Solicitors, and others (other state entities, including the judiciary and legislature) to make certain that it keeps current on the relevant issues and is able to address such as appropriate.							
5.	OPERATIONAL/WORK SYSTEM PERFORMANCE	Use of technology (including equipment, software, and online legal research) has increased efficiency, productivity, and the quality of the services provided to agency's customers. Staff continually monitors developing technology inasmuch as such is a key factor to improving performance of the agency, as well as the Solicitors' Offices.							
B.	MOST CRITICAL PERFORMANCE MEASURES								
1.	3 MOST CRITICAL KEY PERFORMANCE MEASURE-MENT PROCESSES FROM A	Mission Effectiveness, Mission Efficiency, and Quality							
C.	DATABASES/DOCUMENT MANAGEMENT								
1.	LIST ALL ELECTRONIC DATABASE/DOCUMENT MANAGEMENT/BUSINESS INTELLIGENCE SYSTEMS OR PROGRAMS UTILIZED BY AGENCY	The agency has a central server (serviced and maintained by DTO) & BIS (maintained by SLED)							
D.	RECOMMENDED RESTRUCTURING								
1.	ANY RECOMMENDATIONS: YES OR NO	No. No duplicative or unnecessary programs or personnel.							
a.	If Yes, Please Provide								

KEY AREA NO. 2: PROTECT THE COMMUNITY BY VIGORIOUSLY BUT FAIRLY PROSECUTING THOSE WHO VIOLATE THE LAW							
A.	RESULTS OF AGENCY'S KEY PERFORMANCE MEASUREMENTS						
	Although the 16 elected Circuit Solicitors are independently responsible for the efficient disposition of cases in each circuit and maintaining appropriate caseloads for each prosecutor, the Commission assists by requesting appropriate funding for support of prosecutorial staff for the 16 elected Circuit Solicitors; additional funding to reduce individual prosecutor caseloads, as required by statute; and additional funding for specific, offense-related prosecutions.	The Commission operates independently and distinctly from other State prosecutorial coordination agencies.	The commission chose a 200 case per prosecutor goal/ benchmark based upon a nationwide survey of prosecutors and indigent defense agencies.	None	David Ross, Executive Director	The statewide caseload continues to be excessive despite attempts to minimize Circuit caseloads and to provide for additional funding for more prosecutors.	South Carolina Judicial Department
1.	MISSION EFFECTIVENESS						
	In FY13/14, 113,771 cases were added to General Sessions Court; the 16 circuits disposed of 115,763 cases. Additionally, the Commission requests funding for crime-specific prosecutors (Violent Crimes, CDV, DUI) as well as additional funding for additional prosecutors statewide to alleviate the average caseload carried by individual prosecutors. For FY13/14, the average caseload per prosecutor was 375 cases. Of the 46 counties statewide, 26 have caseloads exceeding 400 cases per prosecutor. The Commission has requested	The Commission operates independently and distinctly from other State prosecutorial coordination agencies.	The commission chose a 200 case per prosecutor goal/ benchmark based upon a nationwide survey of prosecutors and indigent defense agencies.	None	David Ross, Executive Director	The statewide caseload continues to be excessive despite attempts to minimize Circuit caseloads and to provide for additional funding for more prosecutors.	South Carolina Judicial Department
2.	MISSION EFFICIENCY						

		additional funding to reduce the caseload for each prosecutor to 280 cases to bring them closer to the goal of 200 cases (determined by review of national standards and averages recommended by the U.S. Department of Justice). This will provide better performance by prosecutors, the efficient resolution of caseloads, and protect the rights of victims.							
3.	QUALITY (CUSTOMER SERVICE)	The Commission works alongside the 16 elected Circuit Solicitors in requesting funding for prosecutors in each circuit so that cases may be resolved in an efficient manner. However, the current amount of funding, including additional funding for crime-specific prosecutors, does not meet the level needed and requested by the Circuit Solicitors to accomplish the goal of efficiently disposing of pending cases in each individual circuit or reducing the amount of cases carried by each prosecutor. The Commission maintains an “open door” policy with respect to Commission staff, elected Circuit Solicitors, and their staff. The Commission also is available to these parties via phone and email. The Commission serves as a direct contact for the elected Circuit Solicitors and their staff							
4.	WORKFORCE ENGAGEMENT								

		to assist with prosecution issues on an as-needed basis. This creates a tangential development of workforce by improving and creating prosecutorial ability.							
5.	OPERATIONAL/WORK SYSTEM PERFORMANCE	The Commission strives to update and implement technology to increase the speed and efficiency of services provided to and the needs of Circuit Solicitors. The Commission continues to work towards the creation of a website that will be available to all solicitors and staff. This will create a shorter cycle/wait time for distribution of important information to those agencies as well as providing a central online clearinghouse for information needed to be distributed to any other customers.							
B.	MOST CRITICAL PERFORMANCE MEASURES								
1.	3 MOST CRITICAL KEY PERFORMANCE MEASURE- MENT PROCESSES FROM A	Funding for current and additional prosecutors, including funding for special crime prosecutors; reduction of caseload for prosecutors; providing information and assistance to elected solicitors and their staff in a timely fashion.							
C.	DATABASES/DOCUMENT MANAGEMENT								
1.	LIST ALL ELECTRONIC DATABASE/DOCUMENT MANAGEMENT/BUSINESS INTELLIGENCE SYSTEMS	Central “shared drive” document management, maintained off-site by DTO. SCEIS is used for finance and human resources.							

VI. Seven-Year Plan

A. General

1. The agency does not know of any cost savings that have not already been implemented but will continue to use technology in the future to be as efficient as possible. All 16 Circuit Solicitors' Offices are currently understaffed. Please see the included FY2015-16 Caseload Equalization Budget Request for a detailed explanation as it relates to the Circuit Solicitors. This funding request would not result in a cost savings for our budget but would result in increased efficiencies because cases could be moved in a timely manner.

B. Current/Recommended Actions – N/A

C. Additional Questions

1.
 - a. The top strategic objective is to obtain additional funding in order to increase the number of assistant solicitors and staff so that caseloads are more manageable. This will result in a reduction in the time it takes to dispose of criminal cases in General Sessions court.
 - b. A second strategic objective is to continue to enhance the professionalism and effectiveness of South Carolina's Solicitors and their staff.
2. For C.1.a. above, increased funding at the state and county level are needed in order to accomplish the strategic objective. For C.1.b. above, the agency must continue to deliver quality training and technical assistance to the Solicitors and their staff at a high level of efficiency.
3. www.prosecution.state.sc.us
4. The agency would be glad to provide any additional information that may be needed.
5. 60 hours total



Caseload Equalization

FY 2015-2016 Funding Request



Current Conditions in South Carolina

- **Second** in the number of women killed by men
- **Sixth** highest violent crime rate in the country

South Carolina Exceeds National Crime Rates in All but One Category

(Rate per 100,000 residents)

	Violent Crime	Murder/ Manslaughter	Rape	Robbery	Aggravated Assault	Property Crime	Burglary	Theft	Motor Vehicle Theft
South Carolina	558.8	6.9	35.5	95	421.4	3822.2	954.5	2588.3	279.5
United States	386.9	4.7	26.9	112.9	242.3	2859.2	670.2	1959.3	229.7
	44%	47%	32%	-16%	74%	34%	42%	32%	22%

SOURCE: 2012 crime stats compiled by the Federal Bureau of Investigation

Public Safety Numbers

114,442	number of new criminal cases filed every year
305	number of prosecutors to handle those cases
375	average caseload of each prosecutor
423	average number of days to get a case to court

Delays Hurt Public Safety

- The older a case gets, the harder it is to prove
- Victims should have the right to a speedy trial along with defendants
- Criminals get out on bond and hurt more people

Strategy

To improve the crime rate in South Carolina we must confront the overwhelming caseloads and bring them in line with national standards and averages.

U.S. Department of Justice¹ No more than 150 felonies or 400 misdemeanors (per public defender)

U.S. Department of Justice² Average prosecutor prosecutes 94 felonies per year
(range is 81-121 depending on size of jurisdiction)

¹ In 1973, the Task Force on the Courts of the National Advisory Commission on Criminal Justice Standards & Goals (created by the U.S. Department of Justice in 1968) studied the problem of excessive public defender caseloads and adopted a recommendation that defenders handle no more than 150 felonies **or** 400 misdemeanors in any year.

² U.S. Dep't of Justice, Bureau of Justice Statistics, 2007 National Census of State Court Prosecutors: Prosecutors in State Courts, 2007—Statistical Tables (December 2011) (NCJ 234211).

Our Plan

Establish a state-funded **minimum** number of prosecutors based on 400 cases per attorney:

1. Each county gets one prosecutor
2. Each circuit gets additional prosecutors based on caseload

Benefits:

- State-funded prosecutors can be placed throughout circuits according to need
- Prosecutors will attack both violent and non-violent crime
- Reduction in the time it takes to get cases to court
 - ⇒ Cases will be stronger
 - ⇒ Criminals do not get out on bond and hurt someone else
 - ⇒ Victims get their day in court



Current Caseload

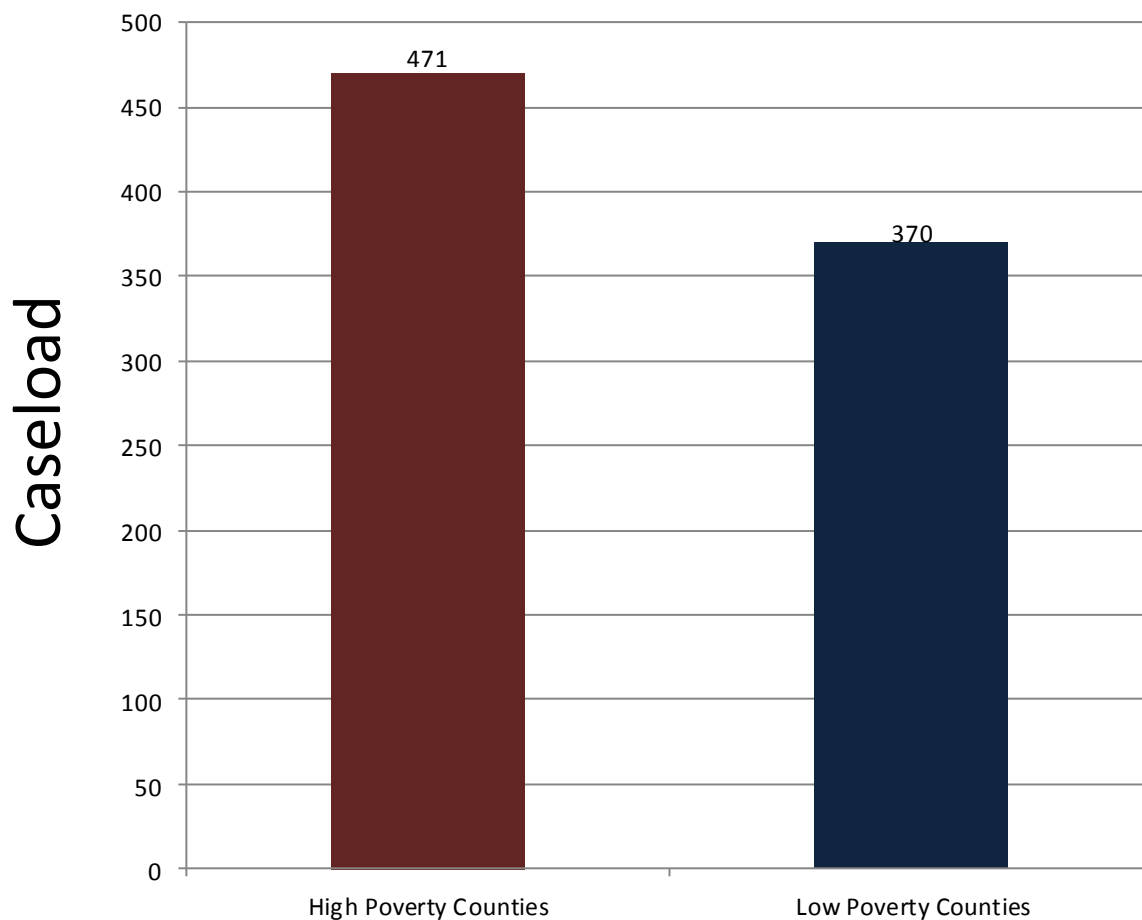
- An average of 114,442 new General Sessions cases were filed in FY 13 and 14.
- The state's 16 judicial circuits employ 305 General Sessions prosecutors.
- The average caseload per prosecutor is 375 cases, but varies dramatically among counties.
- 3 counties do not currently have prosecutors; 26 counties have caseloads exceeding 400 cases per attorney.

	Poverty rate	Average case Intake	Current # of prosecutors	Current cases per prosecutor
Dorchester	11.4%	1650.5	5	330.10
Beaufort	11.6%	2082.5	8	260.31
Lexington	12.4%	4693	18	260.72
York	13.2%	6030.5	18	335.03
McCormick	14.1%	158	0	-
Berkeley	14.3%	2823.5	9	313.72
Greenville	15.2%	14533	34	427.44
Kershaw	16.1%	1590.5	3	530.17
Anderson	16.2%	3583.5	8	447.94
Richland	16.4%	8829.5	38	232.36
Newberry	16.7%	929	1.5	619.33
Spartanburg	17.0%	7588	24	316.17
Charleston	17.7%	8475	32	264.84
Horry	18.0%	8404.5	15	560.30
Saluda	18.1%	484.5	0	-
Calhoun	18.2%	334.5	1	334.50
Sumter	18.2%	2585.5	6	430.92
Pickens	18.4%	3787.5	6	631.25
Aiken	18.9%	2676	6	446.00
Oconee	19.2%	1916.5	3	638.83
Edgefield	19.8%	576.5	2	288.25
Florence	19.9%	3209.5	6	534.92
Laurens	20.0%	3040.5	5	608.10
Georgetown	20.1%	1470.5	3	490.17
Greenwood	20.7%	2832.5	6	472.08
Abbeville	20.8%	695.5	1.5	463.67
Lancaster	20.8%	1893.5	5	378.70
Union	21.5%	1210	2	605.00
Colleton	21.6%	1042.5	3	347.50
Darlington	22.3%	2494	4	623.50
Jasper	22.4%	611.5	2	305.75
Clarendon	22.8%	858	2	429.00
Cherokee	22.8%	1427	3	475.67
Fairfield	23.2%	416	2	208.00
Chester	24.0%	751	1	751.00
Orangeburg	24.5%	1794.5	7	256.36
Chesterfield	24.5%	900.5	1	900.50
Hampton	24.7%	411.5	1	411.50
Marion	25.2%	959.5	1	959.50
Bamberg	26.8%	498.5	2	249.25
Lee	27.5%	345	2	172.50
Barnwell	28.7%	683.5	2	341.75
Marlboro	29.2%	977.5	2	488.75
Williamsburg	29.9%	837	2	418.50
Dillon	32.8%	1148	2	574.00
Allendale	36.3%	202.5	0	-
Average	17%	114442	305	375.22



Economic Disparity in Prosecution

- In South Carolina, 34 counties have poverty rates that exceed the state average of 17 percent.
- Of those counties, 32 have full-time prosecutors that carry an average caseload of 471 cases per attorney.
- Of the 12 counties with average or lower-than-average poverty rates, 11 have full-time prosecutors that carry an average of 370 cases per attorney.
- This means that prosecutors in poorer counties carry caseloads that are 27 percent higher than prosecutors in more affluent counties.

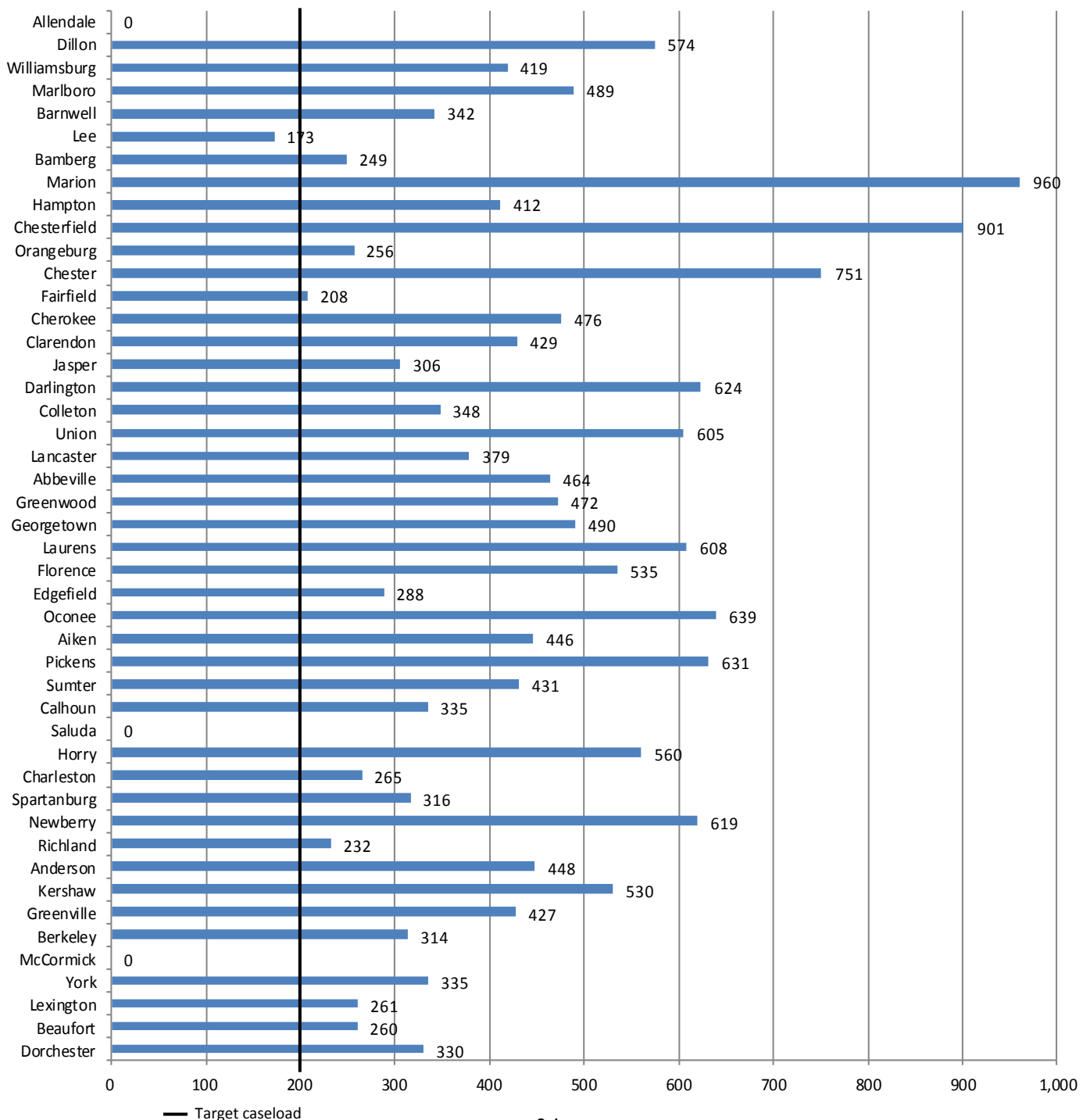




Current Caseload

- Counties with higher poverty rates tend to have the highest caseloads per prosecutor
- The blank counties have no caseload per attorney analysis because they have no dedicated prosecutors.

Cases per prosecutor
(Counties sorted from highest poverty to lowest)





Current Funding

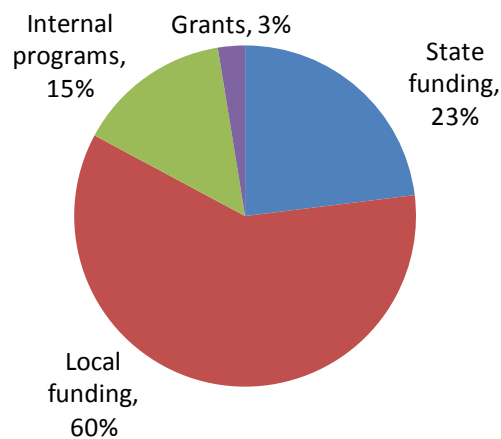
- The state accounts for only 23 percent of the funding for Solicitors' Offices.
- Counties and municipalities make up 60 percent of the funding of prosecution.

2014-15 Estimated State Funding

Judicial Circuit State Support	\$5,872,002
Law Enforcement Funding	\$3,181,890
Court Fee Funding	\$206,013
Violent Crime Prosecution	\$1,600,000
DUI Funding	\$1,179,041
CDV Funding	\$1,600,000
Victim Assistance	\$132,703
Traffic Education Program	\$29,621
Drug Court Funding	\$2,384,367
Conditional Discharge (Drug Court)	\$424,452
Drug Court Funding Direct Appropriations	\$747,381
Total	\$17,357,490
Total for Prosecution	\$13,638,946
Total for Drug Court/Victim Assistance	\$3,718,544

 Funding for prosecution

Current Funding Breakdown





National Caseload Standards

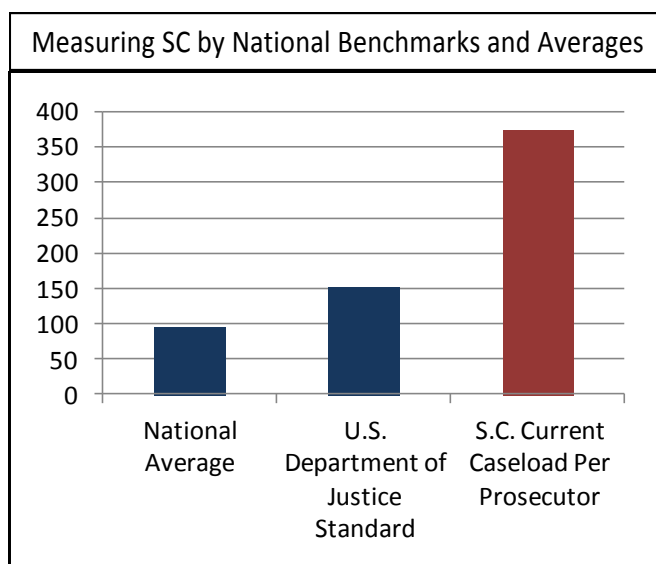
Every profession has a metric by which a capacity per employee is determined. This is done to ensure that a certain level of quality is maintained and that the organization is adequately staffed to handle its workload. In the case of teachers, it is the number of students per teacher.

Lawyers must follow a rigid set of standards for professional conduct. Attorneys must give every case the attention it deserves. Prosecutors must conduct a diligent and thorough review of each case to determine whether the facts warrant the charges and to ensure that the rights of the victim and defendant are not infringed upon. The implications of having overworked prosecutors can be dire.

A 2011 Northwestern University Law Review article notes that, in 1968, a national commission created by the Department of Justice studied the problem of excessive public defender caseloads and adopted a recommendation that defenders handle no more than 150 felonies *or* 400 misdemeanors in any year. The article goes on to say that in subsequent years, these guidelines have been widely endorsed by criminal justice organizations, the American Bar Association and academic commentators. The article suggests that these standards should also apply to prosecutors.³ South Carolina solicitors prosecute both felonies and misdemeanors. For instance, the Fourteenth Circuit Solicitor's caseload is made up of approximately 75 percent felonies and 25 percent misdemeanors.

In the most recent survey of all prosecutors offices throughout the country, the U.S. Department of Justice found that the average felony caseload per prosecuting attorney was 94.⁴

In South Carolina, we are operating at 2.5 times the U.S. Department of Justice standard (for defenders) and four times the national average. Considering the national benchmarks, South Carolina prosecutors should handle approximately 200 cases per attorney.



³ Adam M. Gershowitz & Laura R. Killinger, "The State Never Rests: How Excessive Prosecutorial Caseloads Harm Criminal Defendants," 105 Northwestern Univ. L. Rev. 261, 262-267 (2011).

⁴ 2007 National Census of State Court Prosecutors: Prosecutors in State Courts, 2007—Statistical Tables, *supra*.



Funding Request

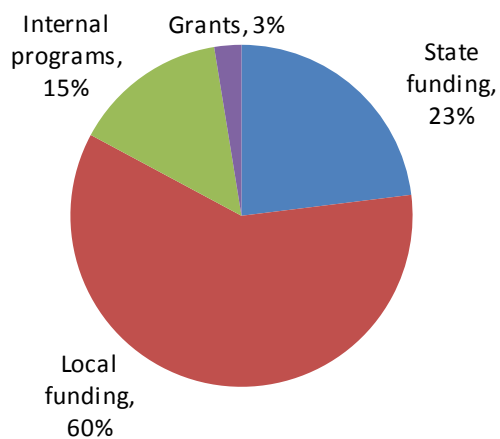
The South Carolina Commission on Prosecution Coordination is requesting an additional \$7,764,929 from the General Assembly to pay for half of the necessary prosecutors throughout the state, and to ensure that every county has at least one, full-time prosecutor.

- This approach gets us closer to the 200 cases per attorney benchmark when local funding is included.
- Counties that seek a higher level of service will continue to pay for enhancements.
- All counties will have at least one, full-time dedicated prosecutor.
- The state provides the foundation for professional prosecutorial services.

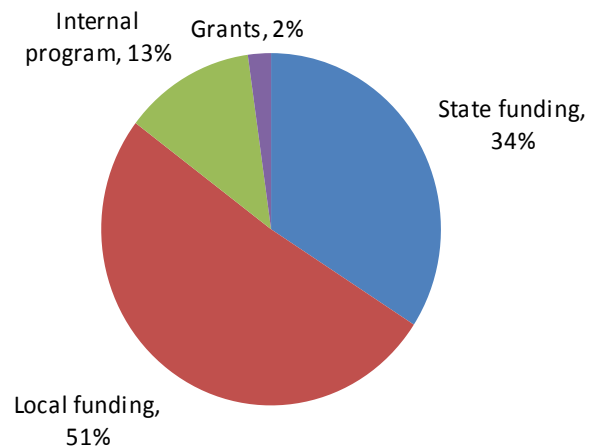
Calculation

Average Case Intake	114442
Prosecutors needed (200 cases per atty)	572.21
State-funded prosecutors (50% of total)	286.105
Cost @ \$75K per attorney (\$50K salary)	\$ 21,457,875
Current state funding for prosecution	\$ 13,692,946
Additional state funding needed	\$ 7,764,929

Current Funding Breakdown



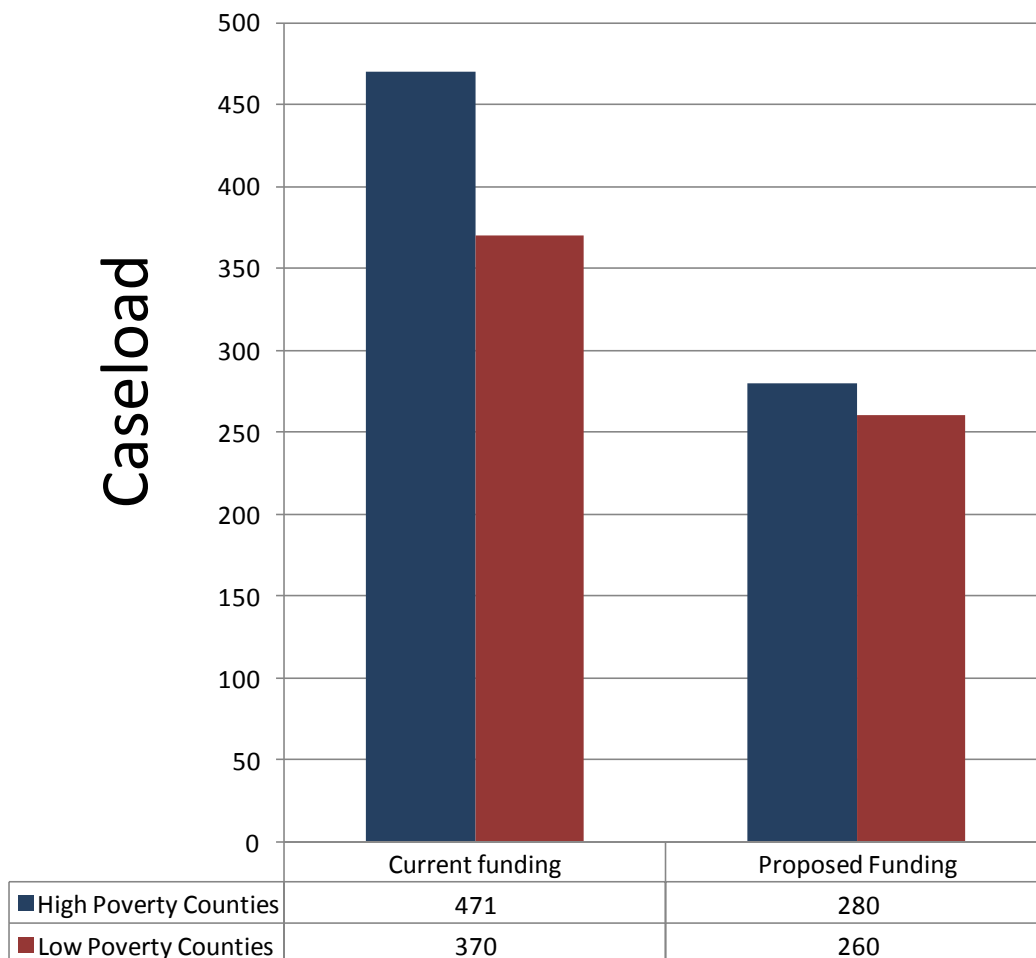
Proposed Funding Breakdown





Reducing Economic Disparity in Prosecution

- This funding proposal would **equalize the caseload between high and low poverty counties** by providing the foundation for professional prosecutorial services throughout the state.
- Currently, counties with higher-than-average poverty levels carry prosecutor caseloads that are 27 percent higher than counties with average or lower-than-average poverty rates.
- With this proposal, higher-than-average poverty counties would only have 8 percent higher caseloads.



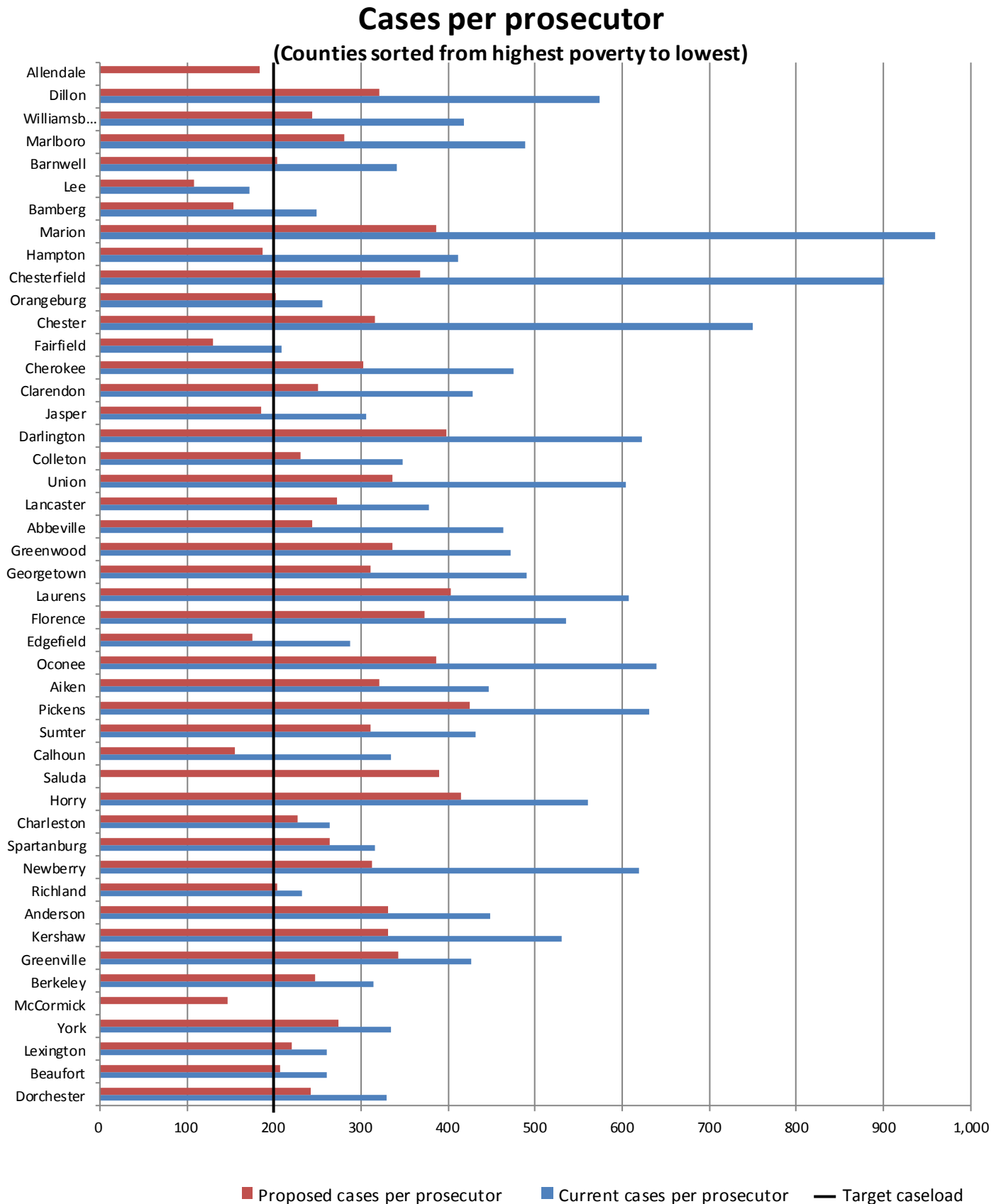


Results of Funding

	Poverty rate	Average Case Intake	Current # of Prosecutors	Current cases per prosecutor	Proposed # of Prosecutors	Proposed cases per prosecutor
Dorchester	11.4%	1650.5	5	330.10	6.8	241.66
Beaufort	11.6%	2082.5	8	260.31	10.0	207.28
Lexington	12.4%	4693	18	260.72	21.4	219.72
York	13.2%	6030.5	18	335.03	22.0	273.72
McCormick	14.1%	158	0	-	1.1	146.37
Berkeley	14.3%	2823.5	9	313.72	11.4	247.25
Greenville	15.2%	14533	34	427.44	42.3	343.52
Kershaw	16.1%	1590.5	3	530.17	4.8	331.38
Anderson	16.2%	3583.5	8	447.94	10.8	331.76
Richland	16.4%	8829.5	38	232.36	43.4	203.26
Newberry	16.7%	929	1.5	619.33	3.0	313.11
Spartanburg	17.0%	7588	24	316.17	28.8	263.34
Charleston	17.7%	8475	32	264.84	37.3	227.45
Horry	18.0%	8404.5	15	560.30	20.2	415.55
Saluda	18.1%	484.5	0	-	1.2	389.60
Calhoun	18.2%	334.5	1	334.50	2.2	154.28
Sumter	18.2%	2585.5	6	430.92	8.3	311.51
Pickens	18.4%	3787.5	6	631.25	8.9	425.37
Aiken	18.9%	2676	6	446.00	8.3	320.66
Oconee	19.2%	1916.5	3	638.83	5.0	386.12
Edgefield	19.8%	576.5	2	288.25	3.3	175.24
Florence	19.9%	3209.5	6	534.92	8.6	372.61
Laurens	20.0%	3040.5	5	608.10	7.5	403.86
Georgetown	20.1%	1470.5	3	490.17	4.7	310.28
Greenwood	20.7%	2832.5	6	472.08	8.4	336.24
Abbeville	20.8%	695.5	1.5	463.67	2.8	244.07
Lancaster	20.8%	1893.5	5	378.70	7.0	272.37
Union	21.5%	1210	2	605.00	3.6	335.34
Colleton	21.6%	1042.5	3	347.50	4.5	230.43
Darlington	22.3%	2494	4	623.50	6.3	398.80
Jasper	22.4%	611.5	2	305.75	3.3	184.89
Clarendon	22.8%	858	2	429.00	3.4	250.05
Cherokee	22.8%	1427	3	475.67	4.7	302.50
Fairfield	23.2%	416	2	208.00	3.2	129.63
Chester	24.0%	751	1	751.00	2.4	315.87
Orangeburg	24.5%	1794.5	7	256.36	8.9	201.58
Chesterfield	24.5%	900.5	1	900.50	2.5	367.15
Hampton	24.7%	411.5	1	411.50	2.2	186.46
Marion	25.2%	959.5	1	959.50	2.5	386.53
Bamberg	26.8%	498.5	2	249.25	3.3	153.36
Lee	27.5%	345	2	172.50	3.2	108.71
Barnwell	28.7%	683.5	2	341.75	3.3	204.42
Marlboro	29.2%	977.5	2	488.75	3.5	279.97
Williamsburg	29.9%	837	2	418.50	3.4	244.68
Dillon	32.8%	1148	2	574.00	3.6	320.93
Allendale	36.3%	202.5	0	-	1.1	183.79
Average	17%	114442	305	375.22	408.5	280.13



Results of Funding





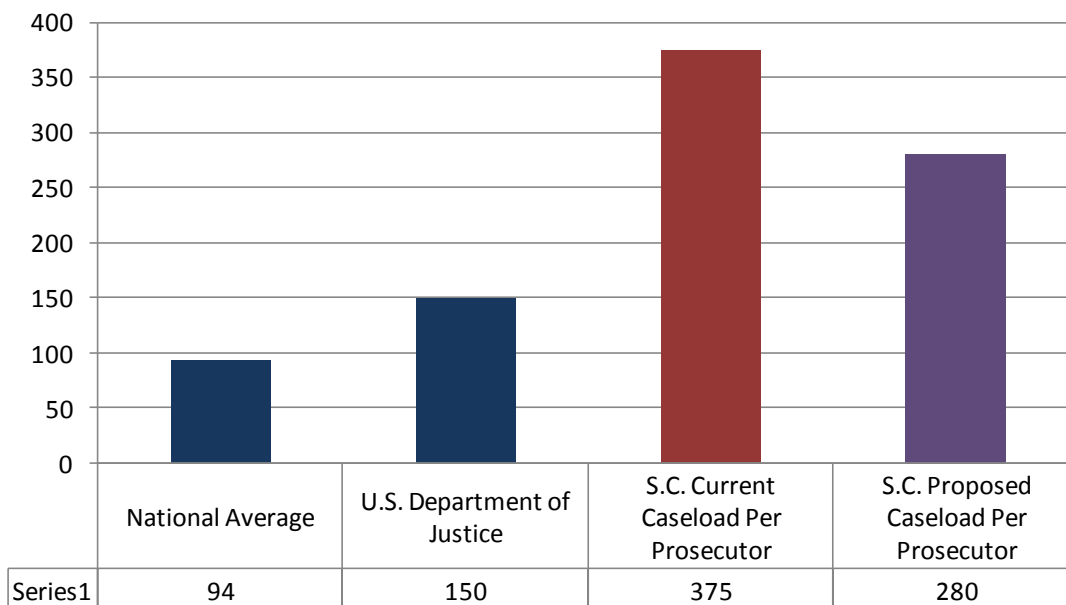
Results of Funding

Before

- 3 counties did not have full-time prosecutors
- 26 counties had more than 400 cases per prosecutor
- 2 counties in line with 200 cases per attorney target
- Average caseload per prosecutor is 375

After

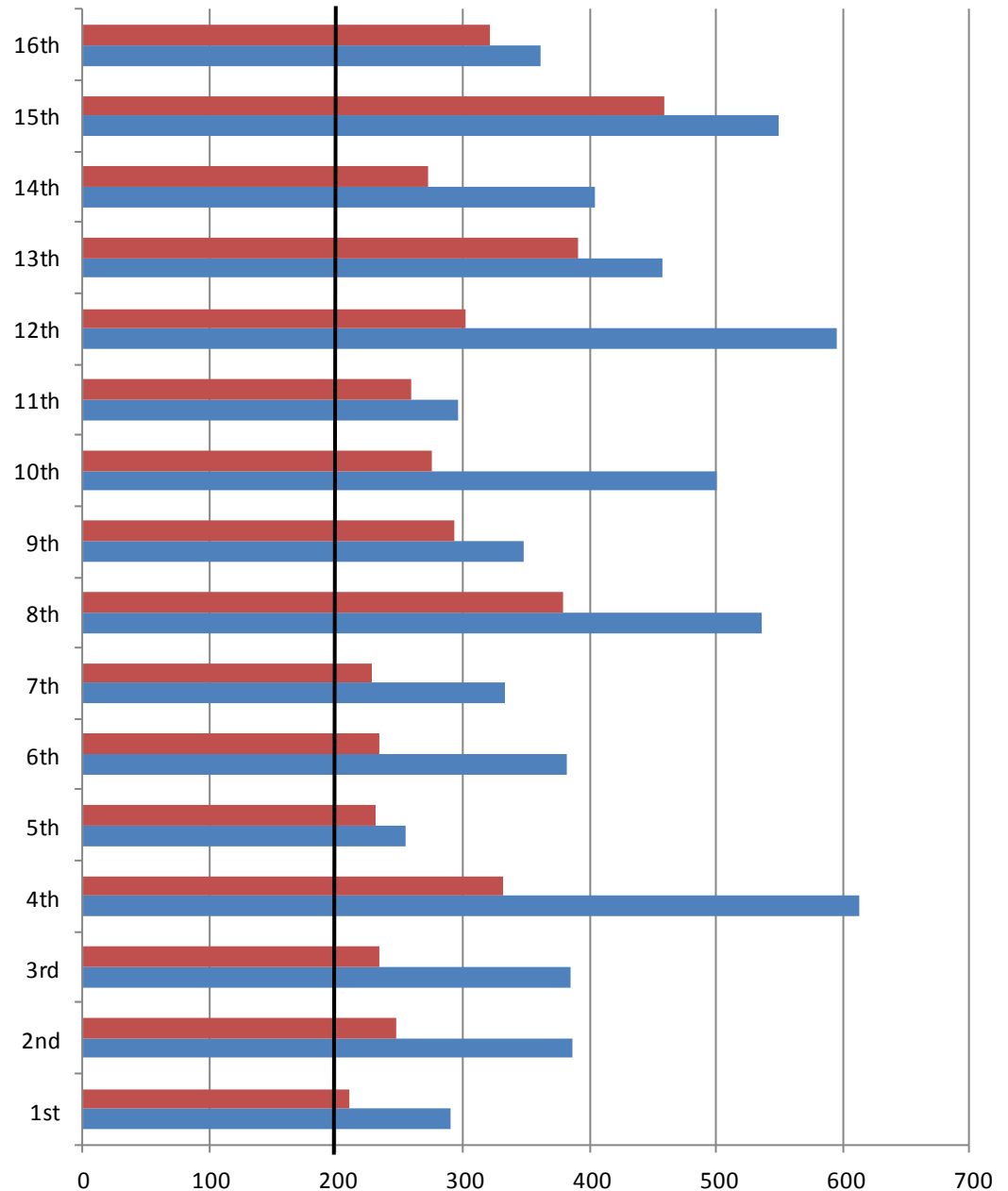
- All counties have full-time prosecutors
- 3 counties have more than 400 cases per prosecutor
- 14 counties in line with 200 cases per attorney target
- Average caseload per prosecutor is 280





Circuit caseload

Cases per prosecutor



	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	13th	14th	15th	16th
Proposed caseload per prosecutor	211	248	234	332	230	234	229	380	294	275	259	303	391	273	459	322
Current caseload per prosecutor	291	386	385	613	254	383	334	536	348	500	296	596	458	405	549	362

— Target caseload

Personnel Involved Chart

INSTRUCTIONS: List the name of all personnel at the agency who were consulted or performed work to obtain the information utilized when answering the questions in these reports, their title and their specific role in answering the question (i.e. searched the agency documents, asked for information because they are in charge of the department, etc.) Please delete the example information and instructions row before submitting this chart in final form. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Agency Submitting Report	Name	Phone	Email	Department/Division	Title	Question	Role in Answering Question
S.C. Commission on Prosecution Coordination	Davd M. Ross	803-343-0765	dgross@cpc.sc.gov		Executive Director	All	Research and Content
	Tina Thompson	803-343-0765	tinathompson@cpc.sc.gov		Administrative Assistant	Major Program Areas Chart	Research and Content
	Amie Clifford	803-343-0765	aclifford@cpc.sc.gov		Education Coordinator	Key Performance Measurement processes	Research and Content
	Mark Rapoport	803-343-0765	mrapoport@cpc.sc.gov		Staff Attorney	Key Performance Measurement processes	Research and Content

CHARTS APPENDIX

VII. Excel Charts

Please send an electronic copy of the entire Excel Workbook and print hard copies of each of the Charts to attach here. Please print the charts in a format so that all the columns fit on one page. Please insert the page number each chart begins on below.

Similar Information Requested Chart _____	6
Historical Perspective Chart _____	3
Purpose, Mission Chart _____	4
Key Products Chart _____	7
Key Customers Chart _____	8
Key Stakeholders Chart _____	9
Key Partner Agency Chart _____	10
Overseeing Body Chart (General and Individual Member) _____	12
Major Program Areas Chart _____	14
Legal Standards Chart _____	16
Agency Reporting Requirements Chart _____	19
Internal Audits Chart _____	20
Personnel Involved Chart _____	43

Does the agency already provide the information requested on this page, or similar information, in a report required by another entity? If yes, add the appropriate information to the **Similar Information Requested Chart**. If the agency looks in the Excel document attached, there is a template for the agency to complete for any questions which ask for the same information under the tab labeled, "Similar Info Requested."